What’s in it for us? Benefits of cross stakeholder collaboration

Experiences from Southern Africa

5 April 2016

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PSAM is an NGO estb. 1999 – Provides research, training, tech assistance on social accountability. Primarily in SA, Tanzania, Mozambique, Zambia & Zimbabwe
Tools for Monitoring the Social Accountability System

**Tool 1: Planning and Budget Evaluation**

**Activity**
- Evaluate strategic plans and budget allocations.
- Information required: Budget documents, Strategic plans, Programme business plans, Outsourcing contracts, Service level agreements, Infrastructure maintenance plans.

**Outputs**
- Budget Analysis, Strategic Plan Evaluation.

**Tool 2: Expenditure Tracking**

**Activity**
- Compare budget allocations with spending reports.
- Information required: Monthly/quarterly financial reports, Audited annual financial report, Internal audit reports.

**Outputs**
- Expenditure Tracking Report.

**Tool 3: Performance Monitoring**

**Activity**
- Evaluate performance management and assess delivery of services and infrastructure by key programmes.
- Information required: Annual report, Auditor-General report, Internal audit report, Reports on business plans, Reports from service providers, Reports from oversight bodies, Infrastructure & maintenance reports.

**Outputs**
- Scorecard, Service Delivery Report.

**Tool 4: Public Integrity Evaluation**

**Activity**
- Evaluate public integrity processes and capacity to respond to cases of misuse/abuse of public resources.
- Information required: Declarations of interest, Disciplinary databases, Annual reports, Oversight committee minutes, Newspaper reports, Auditor-General's reports.

**Outputs**
- Public Integrity Evaluation, Analysis of Cases of Misuse/Abuse of Resources.

**Tool 5: Monitoring Oversight**

**Activity**
- Monitor Auditor General's findings and implementation of oversight committee resolutions.
- Information required: Auditor-General's reports, Oversight committee minutes.

**Outputs**
- Accountability to Oversight Report.
What’s in it for us? Benefits of collaboration

- Collaboration key to catching-up wrt CC Financing
- Working in silos has accelerated CC.
- Cross cutting systemic change to PFM plans, budgets, implementation & oversight needed.
- Better u/standing of budget processes boosts Participation, Transparency, Oversight & Accountability.
- Better illustrates links between budget data & CC.
- More meaningful responses to SDG targets.
Case studies of cross stakeholder collaboration

Rapid Assessment Survey
- NGO research presented to Provincial Gov & Legislature show major flaws in plans & budgets of social ministries.
- Growing calls on Govt - improve situational analysis capacity. Legislature increasingly concur. Also the Judiciary (Grootboom, TAC)
- Govt agree & commission in-depth Survey.
- Survey results not released by Govt – also not clear that Survey has influenced plans & budget. CSO lawsuit secures Survey’s release.
- Survey data enhances:
  - Line ministries plans & budgets
  - Legislature oversight
  - Public participation
  - NGO engagement & monitoring
  - Accountability

Questions
Are Govt’s commissioning routine survey’s to inform Climate Change Financing?
Working with Auditor-General’s Office & Human Rights Commission

- Parli’s, NGO’s & media *can* play a vital role linking Govt audit results to HR & accountability issues.
- Audit results = treasure chest to assess adequacy of Govt budget implementation.
- NGOs & media can enhance AG’s & HRC role.

Questions

Is your AG & HRC producing reports on climate change and its implementation by Govt? If not, why not?
Training & tech assistance to Govt, MPs, media & NGOs

- To strengthen interaction between demand & supply side actors
- Improves PRM processes.
- Shows that constructive collaboration can work.
- Builds capacity amongst both supply & demand.

Questions

- Who is providing training to mainstream CC financing?
- Are line ministries building their CC financing capacity through training?
Lessons

• Collaboration supports credibility, ownership, accountability – brings skill sets together – can change perceptions & political economies.

• Each step in the budget cycle impacts the others.

• Collaboration btn demand & supply reduces gaps btn Plans & Implementation – improves budget cycle.

• Disaggregated info on budget formulation & implementation = pre-requisites for sustainable development, better governance & accountability.

THANKS